

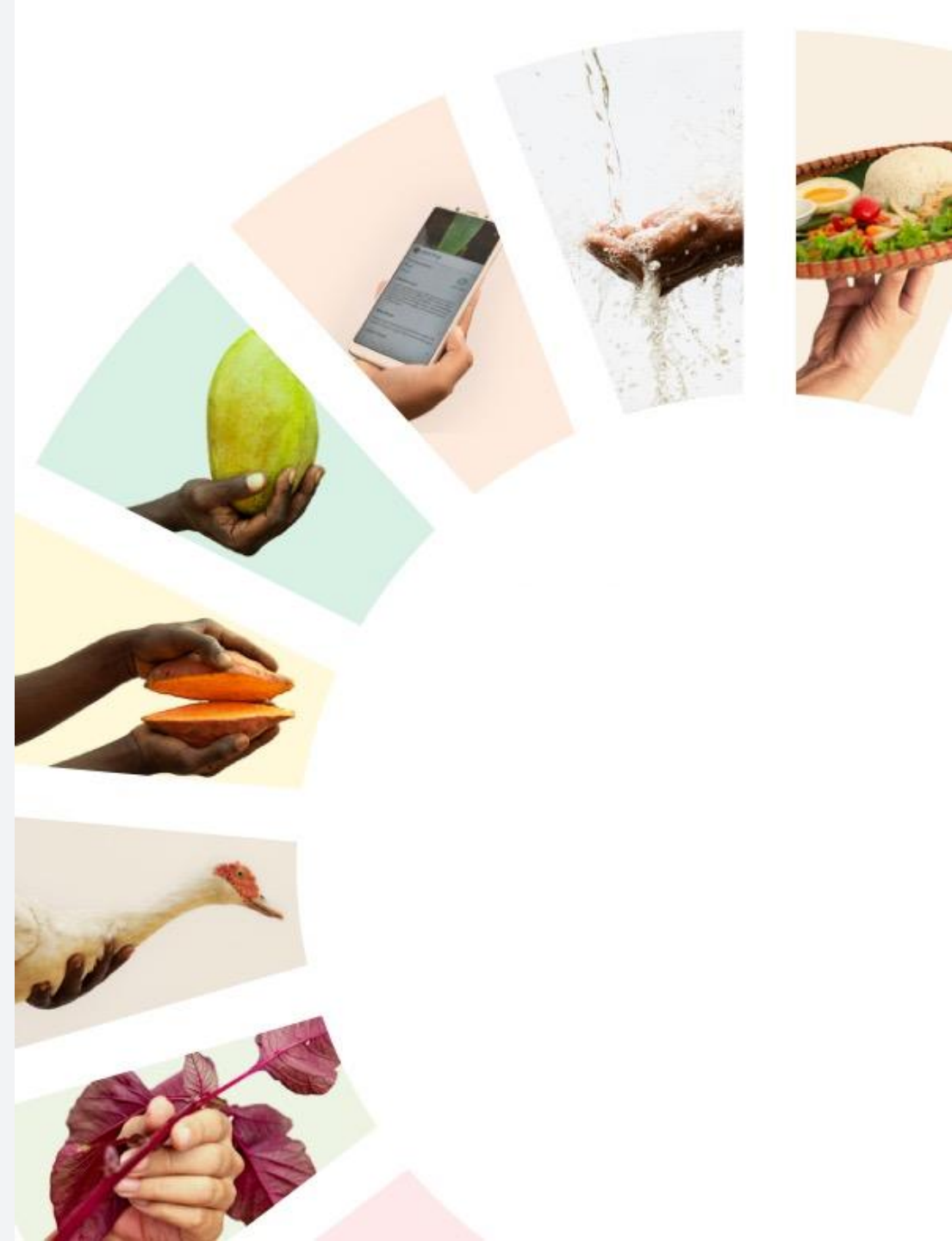


One CGIAR – A Source of Innovation and Technologies for Development: West and Central Africa

TAAT / CORAF West Africa Agricultural Technology Fair,
Dakar, Senegal, 25-29 October 2021

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Member, One CGIAR Transition Task Team



Introduction

- For the past 50 years, CGIAR has built robust technical capacity and infrastructure based on Centers being hosted by Countries, mainly in the developing world.
- These countries have provided the Centers with the legal standing as international organizations, and other benefits.
- Most importantly, these countries have served as fundamental partners to CGIAR to deliver impact on the ground.
- Just as the CGIAR has grown and evolved over the past decades, so have the National Agriculture Research and Extension Systems (NARES).
- However, Global Challenges such as Food Insecurity, Poverty, Climate Change, etc. are far out-pacing institutional capabilities; with the concern that several of the SDGs are lagging behind in attainment, and would not be reached by 2030 as scheduled.
- This is what has triggered an introspection within the CGIAR, and led to the massive reform that is currently running.

One CGIAR ...

... One Big Reform

- ◆ Research and Delivery with strong focus on Global challenges and Region/Country priorities
- ◆ **A new Research and Innovation Strategy to 2030**
- ◆ **3-Year Investment Plan cycles (First Plan: 2022-2024)**
- ◆ **Initiative Design Teams (IDTs) developing research agenda with partners**
- ◆ **Enhanced engagement in Delivery, Outreach and Scaling**
- ◆ Enhanced significance in Region and Country focus
 - ◆ Regional Director for each Region
 - ◆ RD WCA – Dr. N Sanginga (DG, IITA)
 - ◆ RD ESA – Dr. H. Roy Macauley (DG, AfricaRice)
 - ◆ Country Manager / Convener positions
- ◆ One Governance and Management Systems across the board

Why the transition to a One CGIAR?

Responding to the need to accelerate global progress towards the SDGs



The challenge

Today's interconnected challenges to providing good nutrition for all people while staying within planetary boundaries requires food systems to urgently advance and to adopt a systems approach



The opportunity

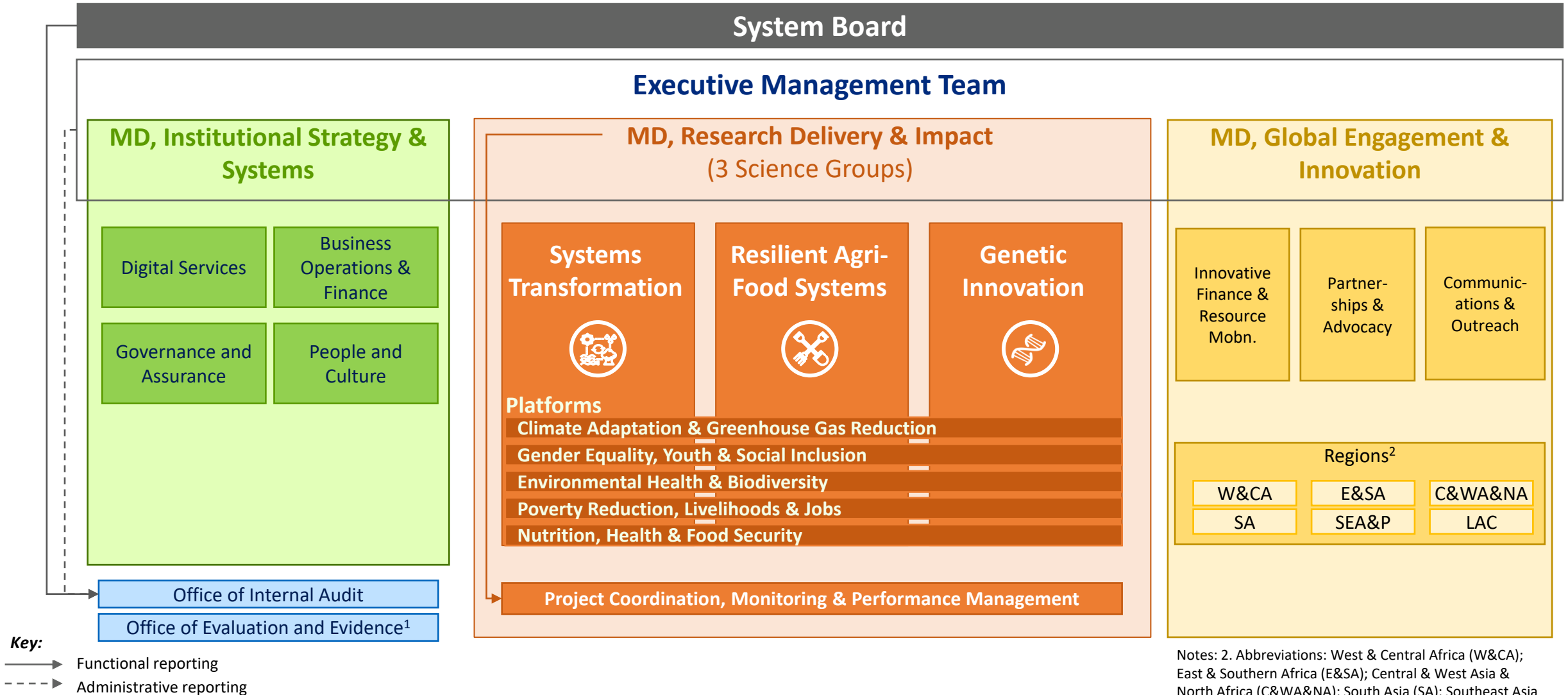
A united CGIAR's governance, institutions, regional and country engagement, and funding tackles these complex and integrated challenges to food, land, and water systems, whilst maintaining and improving our unique advantages



The solution

Operating as one organization that maintains the best of CGIAR, whilst optimising our ability to deliver an integrated approach to 21st Century challenges, enhance collaboration with partners to jointly address the countries and regions' needs and priorities

One CGIAR structure: Unified and integrated into 3 divisions

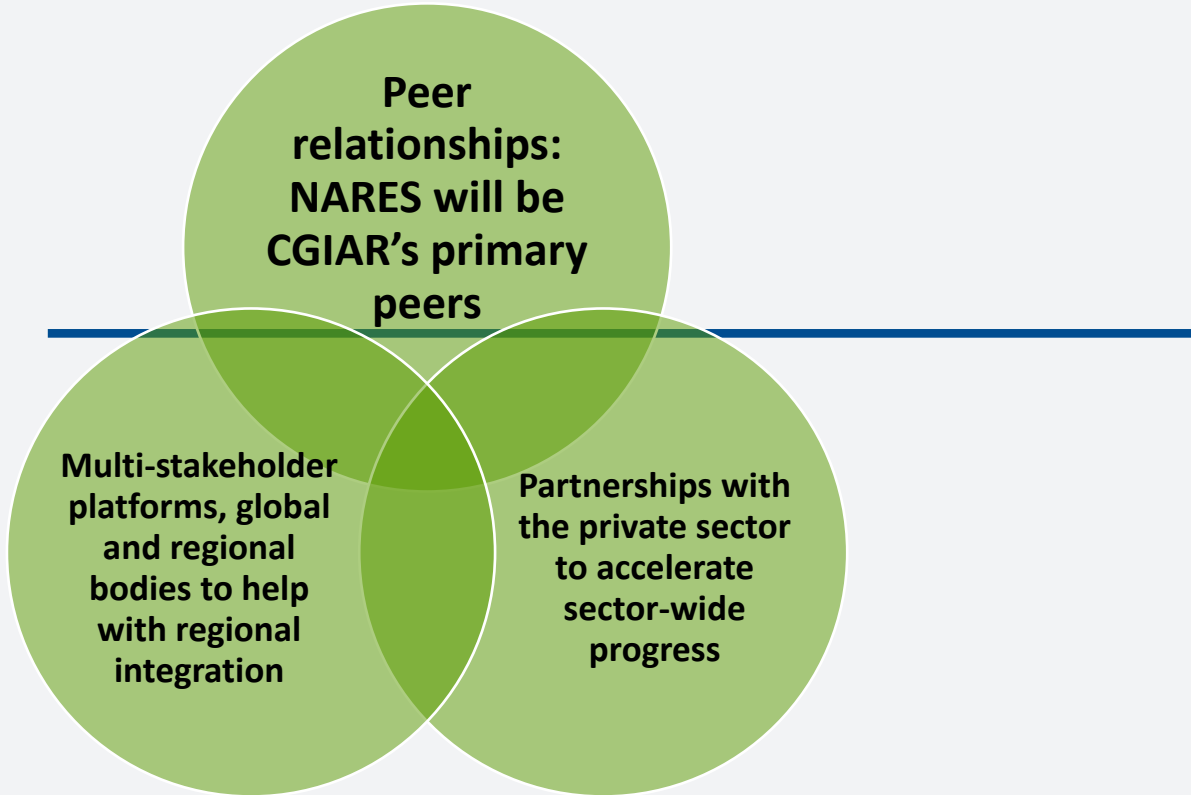


Notes: 2. Abbreviations: West & Central Africa (W&CA); East & Southern Africa (E&SA); Central & West Asia & North Africa (C&WA&NA); South Asia (SA); Southeast Asia & Pacific (SEA&P); Latin America & the Caribbean (LAC)



Partnerships

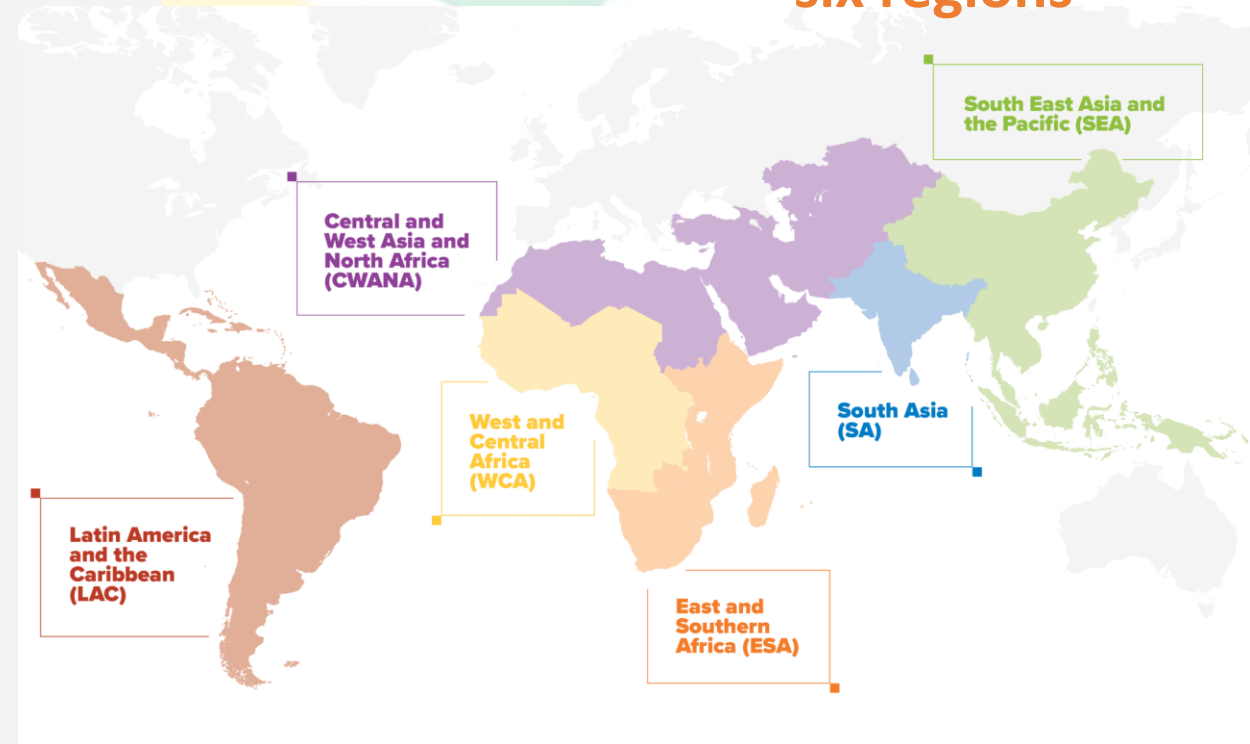
Partnerships of critical importance to CGIAR's success



Region Focus



One CGIAR works in six regions



One CGIAR Program Initiatives Framework - WCA

Global / Science Group Initiatives

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Systems Transformation (ST)

- A.
- B.
- C.
- D.
- E.

Resilient Agri-Food Systems (RAFS)

- A.
- B.
- C.
- D.
- E.

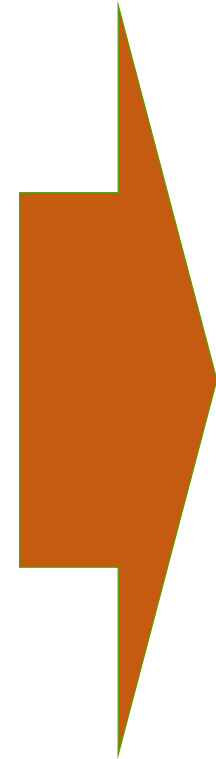
Genetic Innovation (GI)

- A.
- B.
- C.
- D.
- E.

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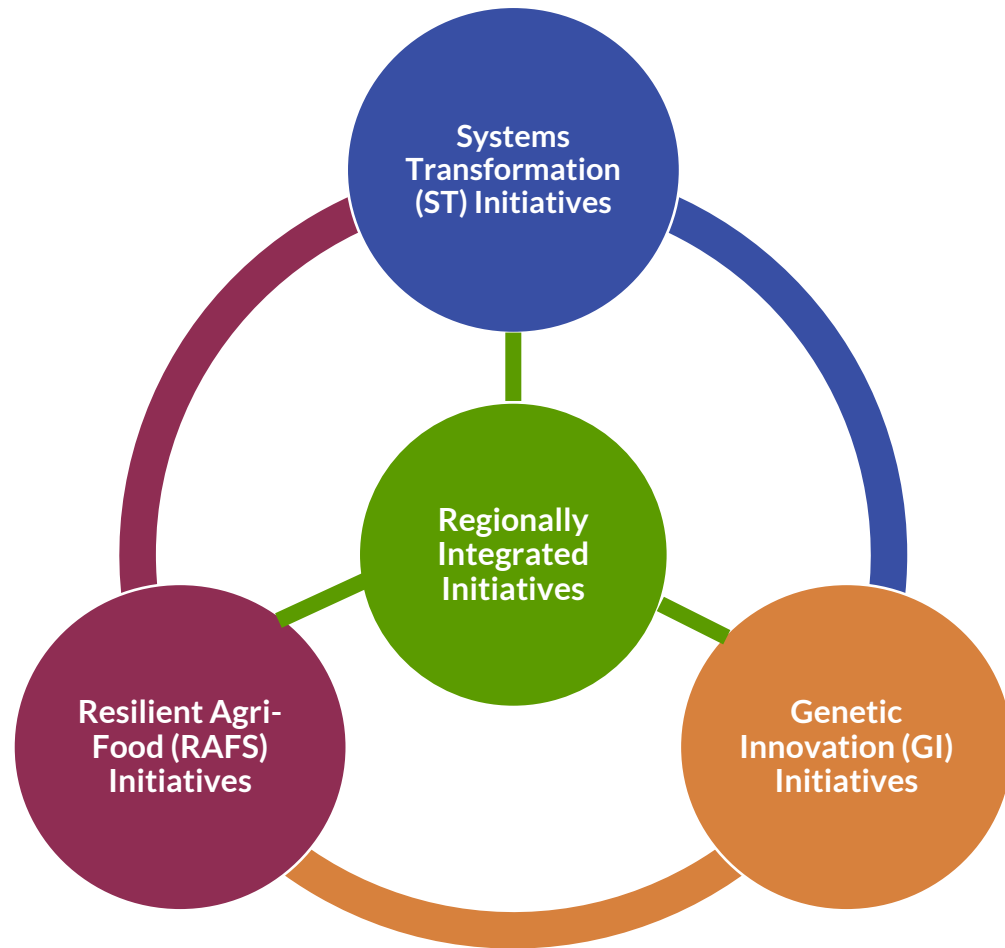
Regional Integrated Initiative:

Market driven, Resilient and Nutritious Agri-Food Systems for West and Central Africa
Phase 1: Humid Zone



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A new framework for One CGIAR consolidates our work



Impact Areas



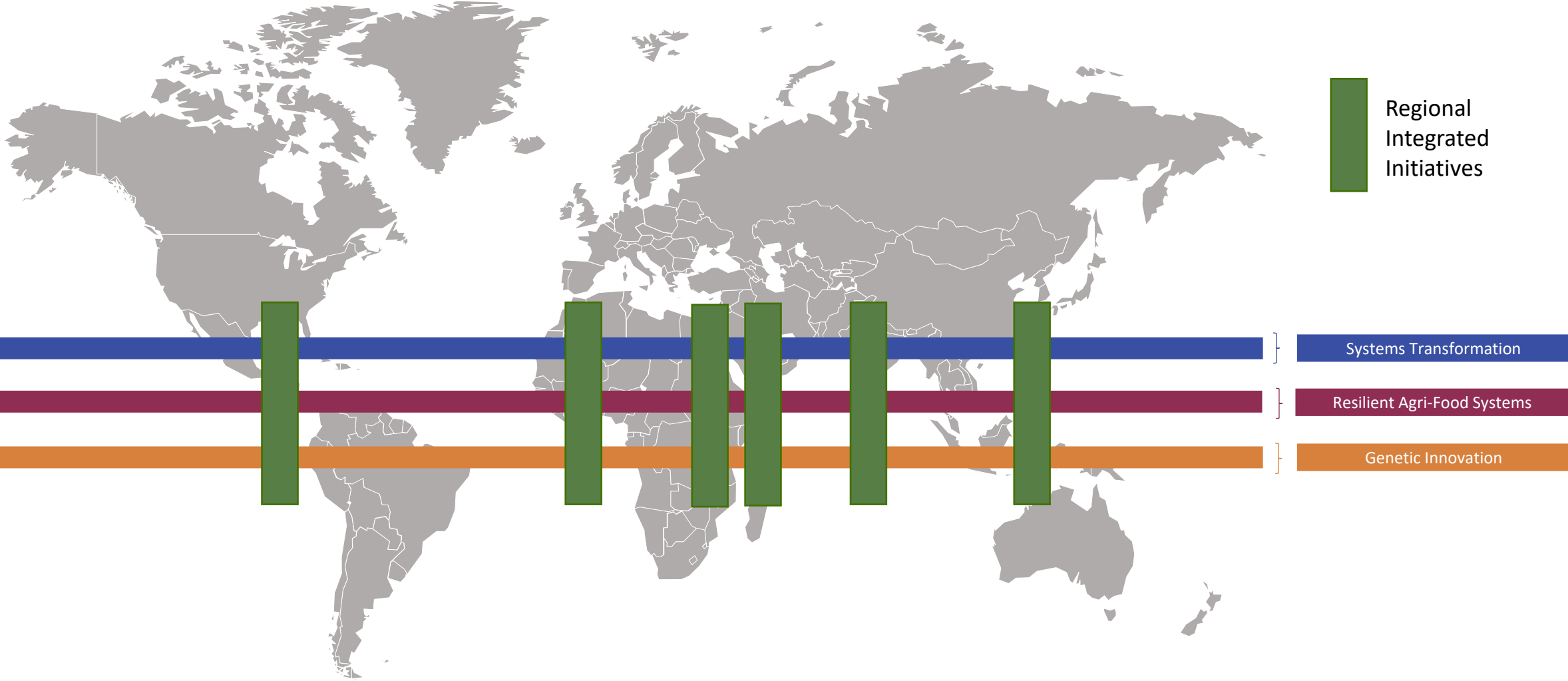
We have consolidated our work from 13 CGIAR Research Programs and Platforms into 4 coherent groups, 3 Global and 1 Regionally Integrated – these will work towards 5 Impact Areas

The WCA Regional Integrated Initiative

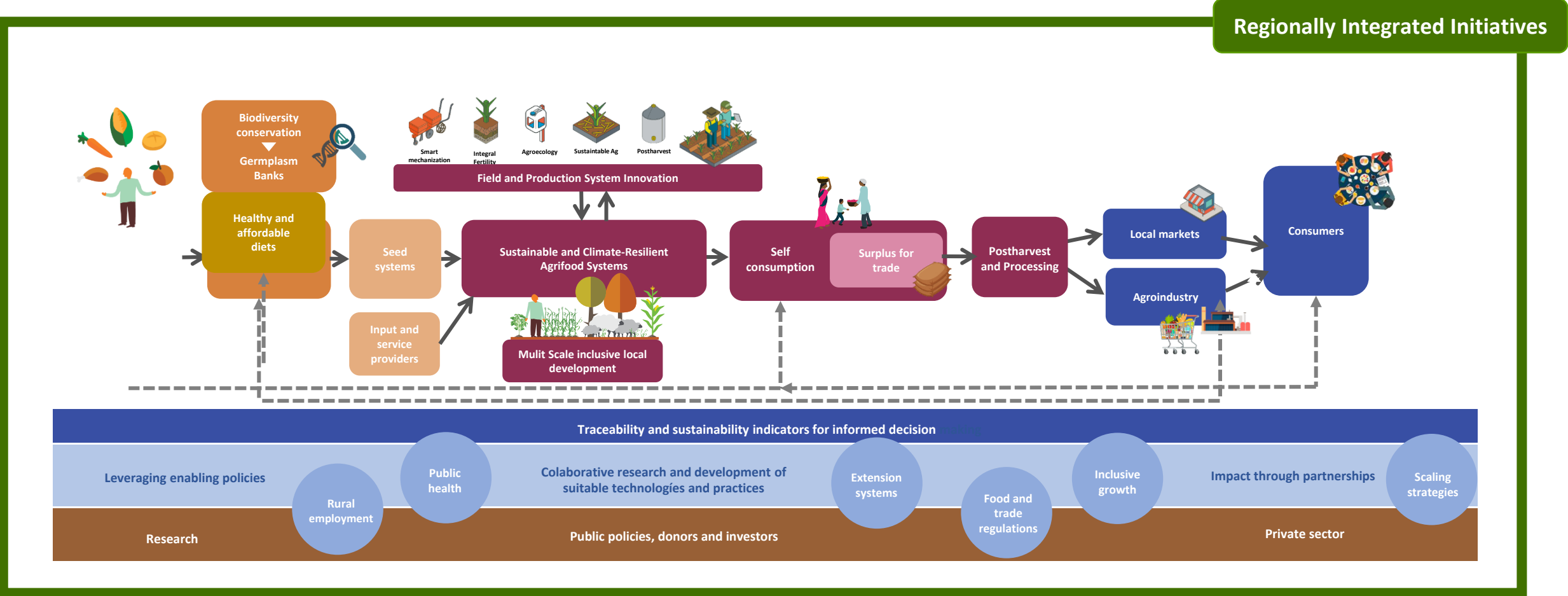


- **Goal:** Resilient, diversified agrifood systems that support rural livelihoods, healthy and affordable diets, and environmental protection.
- Coordinated implementation of strategies across public and private sector, and partners with diverse expertise.
- These agrifood systems look and will look different in every region.
- Best in class thematic interventions and innovations embedded in living labs responsive to regional and local contexts to deliver added value and impact.

Framework for Regionally Integrated Initiatives **linked** to Global Initiatives



One CGIAR Integrated Food System Value Network



Genetic Innovation

Resilient Agri-Food Systems

Systems Transformation

Regional Groups implement five core functions under Lead of Regional Director

Regional Directors and Country Managers deliver five key functions

Representation and Relationship Management:

Elevating CGIAR regionally/nationally, leading unified regional/country engagement, facilitating dialogue and collaboration to align with local partners and engaging with regional bodies

Strategic Presence and Coordinated Action:

Shaping the design of One CGIAR's strategic presence within the region; Coordinating across all teams in the geography to promote internal coordination and a coherent 'One CGIAR' engagement w/ external stakeholders

Intelligence and Knowledge Sharing:

Building and sharing local contextual knowledge and market intelligence; understanding the enabling environment and landscape, helping CGIAR position itself well in the institutional / partnership landscape and connecting information and learning across the organization to support adaptation

Aligning with Demand:

Engaging internally and externally to communicate local demand; helping triangulate alignment of demand-supply-feasibility for demand-responsive research; developing regional/country strategic frameworks with partners & SG; seeking opportunities to scale CGIAR's innovation for impact

Resource Mobilization, Communications, Advocacy:

Providing a coordinated approach to raising pooled and non-pooled resources across regions and countries; advocating for food, land and water systems research

Where we are in the transition process



CGIAR

Science for a food-secure future

Transitioning from self-standing Centers to a more integrated 'One CGIAR'

Process has entailed extensive consultation with stakeholders at all levels

Based on a decision by CGIAR's System Council in Nov 2019 to create 'One CGIAR'

Milestones reached

Newly integrated System Board in place

Executive Management Team appointed

2030 Research and Innovation Strategy approved

Integrated operational structure endorsed (key managerial positions filled)

Investment Prospectus (2022-2024) approved by SC

One CGIAR structure and research portfolio to begin January 2022

2020

2021

CGIAR

We are here



Thank you!

